MISSION AND SERVICES

Mission - The Police Department provides patrol, emergency police response and investigative services to County residents, visitors and businesses in order to protect lives and property.

Core Services -

- Patrol, including responding to calls for service
- Emergency police response
- Investigative services, including identifying and apprehending persons suspected of criminal acts

Strategic Focus in FY 2018 -

The agency's top priorities in FY 2018 are:

- Reduce the number of violent crime incidents per 1,000 population through focused enforcement initiatives in collaboration with law enforcement partners
- Reduce the number of property crime incidents per 1,000 residents through partnerships with residents, visitors and businesses
- Improve average emergency response time by ensuring that one patrol officer is available for every 700 annual calls for service

FY 2018 BUDGET SUMMARY

The FY 2018 approved budget for the Police Department is \$331,313,600, an increase of \$18,786,300 or 6.0% over the FY 2017 approved budget.

GENERAL FUNDS

The FY 2018 approved General Fund budget for the Police Department is \$325,302,400, an increase of \$18,289,000 or 6.0% over the FY 2017 approved budget.

Budgetary Changes -

FY 2017 APPROVED BUDGET	\$307,013,400
Increase Cost: Compensation - Mandated Salary Requirements	\$7,605,700
Increase Cost: Fringe Benefits - Net change due to compensation adjustments offset by a decrease in fringe benefit rate from 59.3% to 57.7%.	\$5,301,200
Increase Cost: Compensation - Increase for five recruit classes scheduled for September 2017 (50 recruits), November 2017 (25 recruits), January 2018 (25 recruits), March 2018 (50 recruits), and June 2018 (50 recruits)	\$4,042,300
Increase Cost: Compensation - Increase in overtime	\$2,350,000
Increase Cost: Operating - Telephones to reflect actual expenses	\$670,000
Increase Cost: Operating - Mandatory training and contract expenses	\$181,200
Increase Costs: Capital Outlay - Purchase new weapons	\$75,000
Decrease Cost: Operating - Adjustments to reflect actual expenses	(50,600)
Shift: Transfer of program to another department - Decrease in contracts due to promotional exams reallocated to the Office of Human Resource Management	(\$261,000)
Decrease Cost: Operating - Gas and oil to reflect actual expenses	(1,624,800)
FY 2018 APPROVED BUDGET	\$325,302,400

GRANT FUNDS

The FY 2018 approved grant budget for the Police Department is \$4,110,800, an increase of \$411,900 or 11.1% over the FY 2017 approved budget. Major sources of funds in the FY 2018 approved budget include:

- Traffic Safety Program
- Vehicle Theft Prevention
- Violent Crime Control and Prevention

Budgetary Changes -

FY 2017 APPROVED BUDGET	\$3,698,900
Enhance: Existing Program - Urban Areas Security Initiative Tactical Equipment Grant	\$365,000
Add: New Grant - Baltimore/Washington HIDTA grant	\$152,500
Add: New Grant - Target Corporation grant	\$9,500
Enhance: Existing Program - Increase funding through the Sex Offenders Compliance and Enforcement (SOCEM) Initiative	\$4,000
Remove: Prior year appropriation - Badges for Baseball grant	(7,500)
Reduce: Existing Program - Paul Coverdell Forensic Sciences Improvement Grant	(22,900)
Reduce: Existing Program - NIJ Forensic Casework DNA Backlog Reduction Infrastructure/Analysis grant	(88,700)
FY 2018 APPROVED BUDGET	\$4,110,800

SPECIAL REVENUE FUNDS

The FY 2018 approved Drug Enforcement Special Revenue Fund budget is \$1,900,400, an increase of \$85,400 or 4.7% over the FY 2017 approved budget.

Budgetary Changes -

FY 2017 APPROVED BUDGET	\$1,815,000
Increase Cost: Compensation - Salary Adjustments - Increase in expenditures for the County allocated portion of the Drug Enforcement and Education Fund	\$85,400
FY 2018 APPROVED BUDGET	\$1,900,400

SERVICE DELIVERY PLAN AND PERFORMANCE

GOAL 1 - To provide uniform patrol services to the County's residents, visitors and businesses in order to mitigate crime.

Objective 1.1 - Reduce the number of violent crime incidents per 1,000 population.

Targets	Lo	ong Term Tar	get Compa	red with Pe	erformance	
Short term: By CY 2018 - 3.4						
Intermediate term:	Long term target (CY	4.0	3.7	3.6	3.5	3.4
By CY 2020 - 3.4	22): 3.4					
Long term: By CY 2022 - 3.4		CY 2014 Actual	CY 2015 Actual	CY 2016 Actual	CY 2017 Estimated	CY 2018 Projected

Trend and Analysis -

Violent crime includes homicide, rape, robbery, carjacking and assault. Violent crime has steadily declined since 2005 and has decreased 3% from CY 2015 to CY 2016. The agency projects that violent crime will be reduced to fewer than 3.4 violent crime incidents per 1,000 residents by CY 2018 and will remain flat through CY 2022.

Performance Measures -

Measure Name	CY 2014 Actual	CY 2015 Actual	CY 2016 Actual	CY 2017 Estimated	CY 2018 Projected
Resources (input)					
Number of patrol officers assigned to district stations	911	1,051	867	917	950
Workload, Demand and Production (output)					
Number of calls for service for violent crime	3,550	3,408	3,300	3,200	3,200
Average number of patrol officers per 1,000 population	1.0	1.2	0.9	1.0	1.0
Number of EXILE convictions for illegal gun use	25	24	24	24	24
Efficiency					
Average number of violent crime calls per patrol officer	3.9	3.2	3.8	3.5	3.4
Quality					
Average response time for priority calls (in minutes)	5.4	5.6	5.4	5.4	5.4
Impact (outcome)					
Number of violent crimes per 1,000 population	4.0	3.7	3.6	3.5	3.4

Strategies to Accomplish the Objective -

- Strategy 1.1.1 Collaborate with law enforcement partners in focused enforcement initiatives to mitigate crime
- Strategy 1.1.2 Hold statistical review meetings with County, municipal, State and federal law enforcement partners to discuss how to achieve and improve toward the agency's objective
- Strategy 1.1.3 Utilize the EXILE program combining law enforcement, prosecution and community
 action to combat gun crime which, if a person is convicted, requires mandatory federal prison
 sentences

Objective 1.2 - Reduce the number of property crime incidents per 1,000 population.	Objective 1.2	- Reduce the number o	f property crime	incidents per 1.0	000 population.
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Targets	Lo	ong Term Tar	get Compa	red with Pe	erformance	
Short term: By CY 2018 - 16.0 Intermediate term: By CY 2020 - 12.4	Long term target (CY 22): 12.3	23.8	20.7	16.0	15.9	15.7
Long term: By CY 2022 - 12.3		CY 2014 Actual	CY 2015 Actual	CY 2016 Actual	CY 2017 Estimated	CY 2018 Projected

Trend and Analysis -

Property crime includes burglary, larceny, theft and stolen vehicles. There has been a continuous reduction in property crime since 2004, which is anticipated to continue through 2018. The number of property crimes per 1,000 residents has declined from 45.3 in CY 2007 to 16.0 in CY 2016. The agency continues to increase opportunities to share crime prevention information with residents, visitors and businesses. The rate of decline has slowed over the last ten years, a trend that is projected to continue into the near future. With the decrease in calls for service and additional officers assigned to the patrol division, the analytical emphasis will most likely shift to regional comparisons.

POLICE DEPARTMENT - 150

Measure Name	CY 2014 Actual	CY 2015 Actual	CY 2016 Actual	CY 2017 Estimated	CY 2018 Projected
Resources (input)					
Number of patrol officers assigned to district stations	911	1,051	867	917	950
Workload, Demand and Production (output)					
Number of documented property crimes	21,100	18,786	14,701	14,700	14,700
Number of public seminars to provide the public with information to protect themselves	3,300	2,495	3,500	3,500	3,500
Efficiency					
Average number of property crimes per patrol division officer	23.2	17.9	17.0	16.0	15.5
Quality					
Average response time for non-priority calls (in minutes)	7.9	7.9	7.9	7.9	7.9
Impact (outcome)					
Number of documented property crimes per 1,000 population	23.8	20.7	16.0	15.9	15.7
Number of stolen vehicles	3,700	2,959	2,857	2,800	2,800

Performance Measures -

CY 2015 Actual have been restated.

Strategies to Accomplish the Objective -

- Strategy 1.2.1 Partner with residents, visitors, and businesses to mitigate crime
- Strategy 1.2.2 Hold statistical review meetings with County, municipal, State and federal law enforcement partners to discuss how to achieve and improve toward the agency's objective
- Strategy 1.2.3 Share crime prevention information with residents, visitors and businesses through public information

GOAL 2 - To provide emergency police response services to the County's residents, visitors and businesses in order to improve response times and mitigate crime.

Targets	Lo	Long Term Target Compared with Performance						
Short term:		5.4	5.6	5.4	5.4	5.4		
By CY 2018 - 5.4	Long term target (CY							
Intermediate term: By CY 2020 - 5.4	22): 5.4							
Long term:								
By CY 2022 - 5.4		CY 2014 Actual	CY 2015 Actual	CY 2016 Actual	CY 2017 Estimated	CY 2018 Projected		

Objective Life improve average emergency response among (in minutes)	Objective 2.1 - Improve average emergency response time	s (in minutes).
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Trend and Analysis -

Priority calls for service include all life-threatening calls, major incidents in progress, and those that have just occurred or incidents where a suspect may still be on the scene. Examples of priority calls include: homicides, robberies, sex offenses, suicides, hit and run accidents with injuries and officer in trouble calls. Responding to these calls in a timely manner is critical in protecting the public as well as in solving cases. The agency anticipates that Countywide emergency response times will remain steady with the opening of MGM. The method of capturing calls for service changed with the implementation of the Records Management System (RMS). Beginning in CY 2016, municipalities' 9-1-1 calls are no longer included in the number of calls for service.

Performance Measures -

Measure Name	CY 2014 Actual	CY 2015 Actual	CY 2016 Actual	CY 2017 Estimated	CY 2018 Projected
Resources (input)					
Number of patrol officers assigned to district stations	911	1,051	867	917	950
Workload, Demand and Production (output)					
Number of calls for service	650,600	657,064	418,086	420,000	420,000
Efficiency					
Average number of calls for service per district station officer	714.2	625.2	482.2	458.0	442.1
Quality					
Number of departmental accidents	416	388	620	400	400
Impact (outcome)					
Average response time for priority calls for service (in minutes)	5.4	5.6	5.4	5.4	5.4

Strategies to Accomplish the Objective -

 Strategy 2.1.1 - Maintain the number of police officers and ensure that one patrol officer is available for every 700 annual calls for service

POLICE DEPARTMENT - 150

GOAL 3 - To provide investigative services to the County's residents, visitors and businesses in order to improve case closures and mitigate crime.

Objective 3.1 ·	Increase the	percent of	homicide case	es closed.

Targets	Lo	ong Term Tar	get Compa	red with Pe	erformance	
Short term:		66%	67%	73%	73%	73%
By CY 2018 - 67% Intermediate term: By CY 2020 - 68%	Long term target (CY 22): 69%					
Long term: By CY 2022 - 69%		CY 2014 Actual	CY 2015 Actual	CY 2016 Actual	CY 2017 Estimated	CY 2018 Projected

Trend and Analysis -

The agency has been successful in improving the percent of homicide cases closed since 2008. The closure rate was 58% in CY 2012 and continues to increase each year. This increase is attributed to factors including: enhanced staffing of homicide investigators and declining homicide rates. The agency continues to emphasis training, but starting in CY 2016, only reports on formal outside training. Prior years included in-house training as well. Conservative projections reflect consistent closure rates through CY 2022.

Performance Measures -

Measure Name	CY 2014 Actual	CY 2015 Actual	CY 2016 Actual	CY 2017 Estimated	CY 2018 Projected
Resources (input)					
Number of homicide investigators	30	27	33	33	33
Number of officers trained in homicide investigative techniques	100	100	15	15	15
Workload, Demand and Production (output)					
Number of homicide cases	53	60	94	75	60
Efficiency					
Average number of homicide cases per investigator	1.8	2.2	2.8	2.3	1.8
Quality					
Percent of homicide trials resulting in a conviction	95%	95%	95%	95%	95%
Impact (outcome)					
Percent of homicide cases closed	66%	67%	73%	73%	73%

Strategies to Accomplish the Objective -

• Strategy 3.1.1 - Train officers in cutting edge investigative techniques

Objective 3.2 - Increase the percent of property crime cases closed.

Targets	Long Term Target Compared with Performance							
Short term: By CY 2018 - 16% Intermediate term: By CY 2020 - 18% Long term: By CY 2022 - 22%	Long term target (CY 22): 22%	9.2%	10.5%	15.9% CY 2016 Actual	16.0% CY 2017 Estimated	16.2% CY 2018 Projected		

Trend and Analysis -

Property crimes include commercial and residential burglary, larceny theft and stolen vehicles. Property crimes constitute about 82% of the entire agency investigative caseload.

Performance Measures -

Measure Name	CY 2014 Actual	CY 2015 Actual	CY 2016 Actual	CY 2017 Estimated	CY 2018 Projected
Resources (input)					
Number of property crime investigators	6	6	21	21	21
Workload, Demand and Production (output)					
Number of property crime cases	21,100	18,786	11,806	11,800	11,800
Efficiency					
Average number of property crime cases per investigator	3516.7	3131.0	562.2	561.9	561.9
Impact (outcome)					
Percent of property crime cases closed	9.2%	10.5%	15.9%	16.0%	16.2%

Strategies to Accomplish the Objective -

• Strategy 3.2.1 - Train officers in cutting edge investigative techniques

GOAL 4 - To provide traffic enforcement services to patrons, business owners and residents of Prince George's County in order to protect the quality of life.

Objective 4.1 - Decrease the number of speed-related car incidents on County roadways through the	
enforcement of automated speed enforcement citations.	

Targets	Lo	ng Term Tar	get Compa	red with Pe	erformance	
Short term: By FY 2018 - 900		1,100	1,045	917	900	900
Intermediate term: By FY 2020 - 800	Long term target CY 22): 750					
Long term: By FY 2022 - 750		CY 2014 Actual	CY 2015 Actual	CY 2016 Actual	CY 2017 Estimated	CY 2018 Projected

Trend and Analysis -

The agency works with the Department of Public Works and Transportation in the administration of the Automated Speed Enforcement (ASE) program. The vendor is currently responsible for collection of ASE fines. The Revenue Authority acts as the County's agent to collect enforcement revenues. Multiple agencies receive funds from the ASE program. A summary of revenues can be found in the FY 2018 Allocated General Fund Revenues table in the Revenue section of this book. The number of ASE cameras increased to a full complement of 72 at the beginning of FY 2013. The number of events at camera locations in FY 2014 began to level off and is expected to decrease as drivers change behavior. The ASE program will rotate these 72 mobile cameras to cover 143 different schools and institution zones. Before the ASE program, the average speed limit compliance at seven selected County roads was 20%. After implementation the speed limit compliance jumped to as high as 67% in specific locations. FY 2014 and FY 2015 actuals have been restated.

Performance Measures -

Measure Name	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Estimated	FY 2018 Projected
Resources (input)					
Number of ASE staff (including PT)	12	13	24	24	24
Number of ASE cameras	72	72	72	72	72
Workload, Demand and Production (output)					
Total speed events at camera locations	355,720	285,877	240,892	238,752	237,582
Total potential revenues (\$ millions)	\$14.2	\$11.4	\$9.6	\$9.6	\$9.5
Efficiency					
Total revenues collected (\$ millions)	\$10.3	\$8.5	\$8.8	\$8.6	\$8.6
Total payment to the vendor (\$ millions)	\$3.8	\$3.2	\$3.9	\$3.2	\$3.2
Total transfer to the County (\$ millions)	\$6.3	\$5.3	\$4.5	\$4.5	\$4.6
Total events per camera	4,941	3,971	3,346	3,316	3,300
Quality					
Collection rate	72%	74%	91%	90%	91%
Impact (outcome)				,	
Number of speed-related car incidents on County roadways	1,100	1,045	917	900	900

Strategies to Accomplish the Objective -

- Strategy 4.1.1 Increase the number and rotation of speed cameras
- Strategy 4.1.2 Produce brochures, flyers, etc. to educate citizens
- Strategy 4.1.3 Partner with the Department of Public Works and Transportation

Objective 4.2 - Decrease the number of car incidents at County intersections through the enforcement of red-light traffic violation citations.

Targets	Loi	ng Term Tar	get Compa	red with Pe	rformance	
		3,100		2,960		
Short term:			2,362		2,500	2,400
By FY 2018 - 2,400	Long term					
Intermediate term:	target(CY 22): 2,200					
By FY 2020 - 2,200	22). 2,200					
Long term:			6032082529			
By FY 2022 - 2,000		CY 2014 Actual	CY 2015 Actual	CY 2016 Actual	CY 2017 Estimated	CY 2018 Projected

Trend and Analysis -

The agency works with the Department of Public Works and Transportation in the administration of the automated red-light program. The Revenue Authority acts as the County's agent for the collection of enforcement revenues. Multiple agencies receive funds from the ASE program. A summary of revenues can be found in the FY 2018 Allocated General Fund Revenues table in the Revenue section of this book. The number of red-light citations paid annually has been at a consistent level and in correlation with the number of citations issued due to no increase in the number of red-light cameras. Correspondingly, the number of vehicle crashes at intersections has been falling. The vendor is currently responsible for collecting red-light violation fines. FY 2014 actuals have been revised.

Measure Name	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Estimated	FY 2018 Projected
Resources (input)					
Number of Red-Light Program staff (FT)	14	14	14	16	16
Number of Red-Light cameras	22	23	29	41	56
Number of school bus cameras			20	20	20
Workload, Demand and Production (output)					
Number of violations approved	41,593	64,609	69,573	76,832	94,328
Efficiency					
Number of violations per staff member	2,971	4,615	4,970	4,802	5,896
Number of violations per camera	1,891	2,809	2,399	1,874	1,684
Total revenues collected (\$ millions)	\$2.9	\$3.9	\$4.8	\$5.3	\$6.5
Total payment to the vendor (\$ millions)	\$1.4	\$1.8	\$2.3	\$2.5	\$3.0
Quality					
Number of paid red-light citations	38,955	51,850	64,006	54,870	93,279
Impact (outcome)					
Number of car incidents at County intersections	3,100	2,362	2,960	2,500	2,400

Performance Measures -

FY 2014 actuals have been revised.

Strategies to Accomplish the Objective -

- Strategy 4.2.1 Produce brochures, flyers, etc. to educate the citizens
- Strategy 4.2.2 Partner with the Department of Public Works and Transportation

FY 2017 KEY ACCOMPLISHMENTS

- Implemented the Smart Water Program that provides selected homeowners with a kit containing a uniquely coded bottle of forensically traceable solution which is brushed onto possessions. Once applied it is almost impossible to remove and is only detectable under UV black light. It allows officers to identify stolen goods once checked under the light.
- Started Phase II of Presidential Parkway with an anticipated move in date of August 2018. Phase II consists of the Criminal Investigations Division and headquarters.
- Implemented a total of eighty body cameras within the Bureau of Patrol.

ORGANIZATIONAL CHART



	 FY2016 ACTUAL	 FY2017 BUDGET	 FY2017 ESTIMATED	 FY2018 APPROVED	CHANGE FY17-FY18
TOTAL EXPENDITURES	\$ 289,317,756	\$ 312,527,300	\$ 315,652,600	\$ 331,313,600	6%
EXPENDITURE DETAIL					
Office Of The Chief Bureau Of Patrol Bureau Of Investigation Bureau Of Forensic Science & Intelligence	43,253,072 151,742,621 55,444,475 19,763,901	49,663,600 146,204,800 62,018,300 21,449,100	49,443,600 157,617,600 62,258,900 24,836,500	51,282,500 161,620,900 69,046,500 25,182,400	3.3% 10.5% 11.3% 17.4%
Bureau Of Administration	14,570,275	28,072,600	15,867,800	18,565,100	-33.9%
Grants	3,619,822	3,698,900	4,122,800	4,110,800	11.1%
Drug Enforcement And Education	1,200,887	1,815,000	1,900,400	1,900,400	4.7%
Recoveries	(277,297)	(395,000)	(395,000)	(395,000)	0%
TOTAL	\$ 289,317,756	\$ 312,527,300	\$ 315,652,600	\$ 331,313,600	6%
SOURCES OF FUNDS					
General Fund	\$ 284,497,047	\$ 307,013,400	\$ 309,629,400	\$ 325,302,400	6%
Other County Operating Funds:					
Grants	3,619,822	3,698,900	4,122,800	4,110,800	11.1%
Drug Enforcement And Education	1,200,887	1,815,000	1,900,400	1,900,400	4.7%
TOTAL	\$ 289,317,756	\$ 312,527,300	\$ 315,652,600	\$ 331,313,600	

FY2018 SOURCES OF FUNDS

The agency is supported by three funding sources: The General Fund, Grants, and the Drug Enforcement and Education Fund (SR51). Major grants include the Violent Crime Control and Prevention and Forensic DNA backlog awards. SR51 includes revenue from forfeiture and sale proceeds.



	FY2016 BUDGET	FY2017 BUDGET	FY2018 APPROVED	CHANGE FY17-FY18
GENERAL FUND STAFF				
Full Time - Civilian	310	310	310	0
Full Time - Sworn	1,786	1,786	1,786	0
Part Time	155	155	155	0
Limited Term	0	0	0	0
OTHER STAFF				
Full Time - Civilian	0	0	0	0
Full Time - Sworn	0	0	0	0
Part Time	0	0	0	0
Limited Term Grant Funded	8	6	3	-3
TOTAL				namenin illi illi illi illi illi illi illi
Full Time - Civilian	310	310	310	0
Full Time - Sworn	1,786	1,786	1,786	0
Part Time	155	155	155	0
	8	6	3	-3

POSITIONS BY CATEGORY	FULL TIME	PART TIME	LIMITED TERM	
SWORN				
Chief of Police	1	0	0	
Assistant Chief of Police	1	0	0	
Deputy Chiefs of Police	4	0	0	
Police Officials	58	0	0	
Front Line Supervisors	297	0	0	
Investigator & Patrol Officers	1,425	0	0	
CIVILIAN				
Managers	13	0	0	
Professional and Technical	45	0	0	
Chemists/Lab Assistants	14	0	0	
Grossing Guards	2	154	0	
Investigators (Evidence)	21	0	0	
Fingerprint Specialists, Technicians and Assistants	7	0	0	
Public Safety Aides	18	0	0	
Station Clerks	49	0	0	
Administrative Support	115	1	3	
Dispatchers and Dispatch Aides (Teletype Unit)	21	0	0	
Firearms Examiners	5	0	0	
TOTAL	2,096	155	3	



The agency's General Fund expenditures decreased 2.7% from FY 2014 to FY 2016. This was mainly driven by a decrease in overtime expenses. The FY 2018 approved budget is 6.0% more than the FY 2017 budget.



The agency's authorized General Fund staffing complement increased by one position from FY 2014 to FY 2017. This is driven by an increase in civilian staff. The FY 2018 approved staffing total will remain at the FY 2017 approved level.

	FY2016 ACTUAL		FY2017 BUDGET		FY2017 ESTIMATED	FY2018 APPROVED	CHANGE FY17-FY18
EXPENDITURE SUMMARY							
Compensation Fringe Benefits Operating Expenses Capital Outlay	\$ 165,599,015 93,230,090 25,768,778 176,461	\$	173,479,300 102,873,200 30,855,900 200,000		174,489,600 104,055,900 31,193,300 285,600	\$ 187,477,300 108,174,400 29,770,700 275,000	8.1% 5.2% -3.5% 37.5%
	\$ 284,774,344	\$	307,408,400	\$	310,024,400	\$ 325,697,400	5.9%
Recoveries	 (277,297)		(395,000)		(395,000)	(395,000)	0%
TOTAL	\$ 284,497,047	\$	307,013,400	\$	309,629,400	\$ 325,302,400	6%
STAFF	 					 	
Full Time - Civilian Full Time - Sworn Part Time Limited Term		- - -		310 ,786 155 0	- - -	310 1,786 155 0	0% 0% 0%

In FY 2018, compensation expenditures increase 8.1% over the FY 2017 budget due to anticipated collective bargaining adjustments, increases in overtime, funded vacancies and recruit classes. Compensation costs include funding for 2,081 of 2,096 full-time positions. Fringe benefit expenditures increase 5.2% to align with anticipated actual costs.

Operating expenditures decrease 3.5% under the FY 2017 budget due to a decrease in gas and oil expenses based on actual expenditures.

Capital expenditures increase 37.5% due to the purchase of weapons.

Recoveries remain at the FY 2017 budgeted level.

MAJOR OPERATING EX	PEND	ITURES
FY2018		
Vehicle and Heavy Equip Main.	\$	8,100,200
Office Automation	\$	6,348,700
Vehicle-Gas and Oil	\$	4,375,200
Telephones	\$	1,905,000
General and Administrative	\$	1,894,200
Contracts		



OFFICE OF THE CHIEF - 01

The Chief of Police is the chief executive officer of the Prince George's County Police Department. As such, the Office of the Chief is responsible for providing professional police services to the citizens and residents of the County through the formulation of concepts, plans and policies, the provision of managerial leadership and the overall coordination of departmental operations. Some organizational components of the agency report directly to the Chief of Police. These include the Assistant Chief and Deputy Chiefs of Police, Office of the Inspector General, Executive Protection Unit, Media Relations, Technology Integration Services, Critical Support Services. The Internal Affairs Division and Fiscal Management Division report directly to the Assistant Chief.

Division Summary:

In FY 2018 compensation and fringe benefit expenditures increase 11.1% and 12.3%, respectively due to anticipated collective bargaining increases.

Operating expenditures decrease 4.2% under the FY 2017 budget due to a reduction in gas and oil expenses based on actual expenditures.

Recoveries remain at the FY 2017 budgeted level.

	FY2016 ACTUAL		FY2017 BUDGET		FY2017 ESTIMATED	FY2018 APPROVED	CHANGE FY17-FY18
EXPENDITURE SUMMARY							
Compensation Fringe Benefits Operating Expenses Capital Outlay	\$ 14,627,550 7,294,204 21,250,106 81,212	\$	15,484,800 8,084,000 26,094,800 0	\$	14,842,700 8,479,700 26,121,200 0	\$ 17,201,000 9,074,700 25,006,800 0	11.1% 12.3% -4.2% 0%
Sub-Total	\$ 43,253,072	\$	49,663,600	\$	49,443,600	\$ 51,282,500	3.3%
Recoveries	(192,986)		(395,000)		(395,000)	(395,000)	0%
TOTAL	\$ 43,060,086	\$	49,268,600	\$	49,048,600	\$ 50,887,500	3.3%
STAFF						 	
Full Time - Civilian Full Time - Sworn Part Time Limited Term		- - -		70 106 1 0		 70 106 1 0	0% 0% 0%

BUREAU OF PATROL - 02

The Bureau of Patrol encompasses seven District police stations, the Special Operations Division, the Community Services Division, and the Telephone Reporting Unit. As the largest bureau within the agency, the Bureau of Patrol has the primary responsibility for the prevention and elimination of crime and unsafe acts in the County. It is responsible for 24-hour, 7-day per week patrol and operational functions throughout the County. The district stations provide intelligence based directed patrol, implementing a proactive community policing philosophy in partnership with community residents and citizens. Also, the district stations have specialized enforcement, community response and traffic enforcement functions.

The Special Operations Division consists of the Tactical Section, Traffic Section, Canine Section, Aviation Section, National Harbor Section, and Special Services Section. This division is responsible for handling high-risk incidents, conducting specialized traffic enforcement, reconstructing fatal motor vehicle crashes, searching for persons and property with the assistance of canines, and providing aerial support to police operations.

The Community Services Division coordinates outreach programs for the agency. These include the Police Explorers, Volunteers in Policing (VIPs), Seniors in Law Enforcement Together (SALT), the Cora Rice Christmas Party, Toys for Tots and Safety Patrol Education Summer Camp. This Division also includes the Crossing Guard Unit. The Telephone Reporting Unit handles nonemergerncy calls for service that require documentation on a police report but do not need a police response to the scene.

Division Summary:

In FY 2018, compensation expenditures increase 12.2% over the FY 2017 budget due to anticipated bargaining agreement adjustments, an increase in overtime, and five recruit classes (200 new recruits) scheduled for September 2017, November 2017, January 2018, March 2018 and June 2018. Fringe benefit expenditures increase 7.8% to align with actual expenses.

Operating expenditures increase 4.7% over the FY 2017 budget due to the purchase of additional supplies.

Capital outlay expenditures increase 37.5% due to the purchase of weapons.

	FY2016 ACTUAL	FY2017 BUDGET		FY2017 ESTIMATED	FY2018 APPROVED	CHANGE FY17-FY18	
EXPENDITURE SUMMARY							
Compensation Fringe Benefits Operating Expenses Capital Outlay	\$ 92,133,541 57,641,838 1,909,322 57,920	\$	91,154,600 53,480,200 1,370,000 200,000	\$	95,717,100 60,209,800 1,405,100 285,600	\$ 102,283,500 57,628,200 1,434,200 275,000	12.2% 7.8% 4.7% 37.5%
Sub-Total	\$ 151,742,621	\$	146,204,800	\$	157,617,600	\$ 161,620,900	10.5%
Recoveries	(1,060)		0		0	0	0%
TOTAL	\$ 151,741,561	\$	146,204,800	\$	157,617,600	\$ 161,620,900	10.5%
STAFF	 					 	
Full Time - Civilian Full Time - Sworn Part Time Limited Term		- - -		65 ,154 153 0	- - -	65 1,154 153 0	0% 0% 0%

BUREAU OF INVESTIGATION - 03

The Bureau of Investigation has the primary responsibility of investigating serious criminal violations of law and detecting perpetrators of crime. The bureau is divided into three major areas: the Criminal Investigation Division, the Narcotic Enforcement Division and the Regional Investigation Divisions. The Criminal Investigation and the Regional Investigation Divisions are responsible for 24-hour, 7-day per week operational and response functions regarding criminal investigations throughout the County.

The Criminal Investigation Division is divided into the Homicide Section, Robbery Section, and Special Crimes Section. They are tasked with major crime investigations including all homicides, including "cold" cases, police related shootings, sexual assaults, child abuse, commercial and residential robberies, financial crimes, gun offender and sex offender registries.

The Narcotic Enforcement Division is comprised of the Major Narcotic and the Street Narcotic Sections. The Major Narcotic Section includes the Interdiction, Technical Operations, Conspiracy, and Diversion Units. This division investigates all drug activity and organized crime.

The Regional Investigation Division is divided into the Northern, Central and Southern Regions, along with the Robbery Suppression Teams. They are tasked with investigating all other crimes in the County not assigned to the Criminal Investigation Division. The Special Investigation Section is also a part of the Regional Investigation Division and addresses critical and complex criminal investigations. It incorporates eight units: the Washington Area Vehicle Enforcement (WAVE) Team, the Fugitive Squad, the Violent Crime Recidivist Unit, the Electronic Investigation Squad, the Gang Unit, and the Organized Retail Crime, Tow Coordination, and Pawn Units.

Division Summary:

In FY 2018, compensation and fringe benefit expenditures increase 11.9% and 10%, respectively due to anticipated collective bargaining agreement adjustments.

Operating expenditures increase 21.2% over the FY 2017 budget due to an increase in administrative contracts to support daily operations.

	FY2016 ACTUAL	FY2017 BUDGET		FY2017 ESTIMATED	 FY2018 APPROVED	CHANGE FY17-FY18	
EXPENDITURE SUMMARY							
Compensation Fringe Benefits Operating Expenses Capital Outlay	\$ 35,366,615 19,200,175 877,685 0	\$	37,606,700 23,289,400 1,122,200 0	\$	38,098,600 22,800,000 1,360,300 0	\$ 42,067,000 25,619,400 1,360,100 0	11.9% 10% 21.2% 0%
Sub-Total	\$ 55,444,475	\$	62,018,300	\$	62,258,900	\$ 69,046,500	11.3%
Recoveries	(360)		0		0	 0	0%
TOTAL	\$ 55,444,115	\$	62,018,300	\$	62,258,900	\$ 69,046,500	11.3%
STAFF						 	
Full Time - Civilian Full Time - Sworn Part Time Limited Term		- - -		31 381 0 0	-	31 381 0 0	0% 0% 0% 0%

BUREAU OF FORENSIC SCIENCE & INTELLIGENCE - 04

The Bureau of Forensic Science & Intelligence is comprised of the following divisions: Planning and Research, Forensic Sciences Division, Crime Scene Investigation Division, Criminal Intelligence Division and Records/Property Division.

The Planning and Research Division maintains the Department's policy system and researches the latest law enforcement technology.

The Forensic Sciences Division (FSD) is comprised of the Drug Analysis Laboratory, Firearms Examination Unit, Serology/DNA Laboratory and the Regional Automated Fingerprint Identification System (RAFIS). These units are responsible for the analysis of all controlled dangerous substances, firearms, DNA evidence and latent fingerprints.

The Crime Scene Investigations Division (CSID) is a highly technical and specialized group whose primary mission is the investigation of crime scenes. Their responsibilities include the collection, processing, documentation and subsequent court presentation of evidence recovered at various scenes. The CSID supports traditional investigations by conducting separate parallel investigations into evidence at a crime scene.

The Criminal Intelligence Division is comprised of the Gun Unit/ATF Task Force, Gun Registry Unit, and the Crime Intelligence Unit. The primary and collective function of assigned investigators/agents is to investigate, identify, and apprehend individuals in violation of firearms statues and reduce firearm related crimes. Assigned personnel also support various divisions/units by gathering intelligence to enhance their respective investigations and identity violent offenders.

The Records/Property Division has two sections. The Records Section is responsible for the maintenance of critical information, technology, and mechanical systems within the agency. The Property Section is responsible for maintaining the property warehouse, storing property collected by officers, some of which is evidence for criminal cases.

Division Summary:

In FY 2018, compensation and fringe benefit expenditures increase 20.5% and 15.7% respectively, due to anticipated collective bargaining agreement adjustments.

Operating expenditures decrease 5.2% under the FY 2017 budget due to a decrease in administrative contracts and membership fees based on actual expenditures.

	 FY2016 ACTUAL		FY2017 BUDGET		FY2017 ESTIMATED	FY2018 APPROVED	CHANGE FY17-FY18
EXPENDITURE SUMMARY							
Compensation Fringe Benefits Operating Expenses Capital Outlay	\$ 12,903,656 5,947,365 897,199 15,681	\$	12,485,300 7,849,200 1,114,600 0	\$	14,973,200 8,804,000 1,059,300 0	\$ 15,046,500 9,079,600 1,056,300 0	20.5% 15.7% -5.2% 0%
Sub-Total	\$ 19,763,901	\$	21,449,100	\$	24,836,500	\$ 25,182,400	17.4%
Recoveries	 (82,891)		0		0	. 0	0%
TOTAL	\$ 19,681,010	\$	21,449,100	\$	24,836,500	\$ 25,182,400	17.4%
STAFF						 	
Full Time - Civilian Full Time - Sworn Part Time Limited Term		- - -		116 55 0 0	- - -	 116 55 0 0	0% 0% 0% 0%

BUREAU OF ADMINISTRATION - 05

The Bureau of Administration is comprised of four divisions. The Training and Education Division provides training for new recruit officers, sworn officers and civilian employees. The Police Personnel Division is responsible for the management of employee matters from hiring to separation from the Police Department. The Risk Management Division is responsible for all risk management functions including the management and follow-up of all employee reported injury/illnesses, on and off duty. The Recruiting and Background Division is responsible for recruiting, testing, selection and background investigations of police candidates. The Intelligence Division includes the Homeland Security Intelligence Unit and the Joint Analysis Intelligence Center. This division investigates individuals and groups that threaten the security of Prince George's County. It also centralizes the collection and analysis of data and crime mapping.

Division Summary:

In FY 2018, compensation and fringe benefit expenditures decrease 35% and 33.4%, respectively due to the realignment of overtime expenses to the Bureau of Patrol.

Operating expenditures decrease 20.9% under the FY 2017 budget due to a decrease in contracts based on actual expenditures.

	FY2016 ACTUAL			FY2017 BUDGET		FY2017 ESTIMATED	FY2018 APPROVED	CHANGE FY17-FY18
EXPENDITURE SUMMARY								
Compensation Fringe Benefits Operating Expenses Capital Outlay	\$	10,567,653 3,146,508 834,466 21,648	\$	16,747,900 10,170,400 1,154,300 0	\$	10,858,000 3,762,400 1,247,400 0	\$ 10,879,300 6,772,500 913,300 0	-35% -33.4% -20.9% 0%
Sub-Total	\$	14,570,275	\$	28,072,600	\$	15,867,800	\$ 18,565,100	-33.9%
Recoveries		0		0		0	 0	0%
TOTAL	\$	14,570,275	\$	28,072,600	\$	15,867,800	\$ 18,565,100	-33.9%
STAFF							 	
Full Time - Civilian Full Time - Sworn Part Time Limited Term			- - -		28 90 1 0	-	28 90 1 0	0% 0% 0%

DRUG ENFORCEMENT AND EDUCATION

The Drug Enforcement and Education Special Revenue Fund was created to finance drug enforcement and drug-related education activities in the County. Funding is provided through the forfeiture and sale of property seized as a result of the enforcement of drug laws. Federal forfeiture funds are based on the level of participation in joint investigations.

In FY 2018, Drug Enforcement and Education expenditures increase 4.7% over the FY 2017 budget due to an anticipated increase in revenue. Approximately 78.9% of the approved budget are Federal asset forfeiture funds while the remaining County allocation is split between the departments of Health, Police, Corrections and the Office of the State's Attorney to support staff and operating costs.

	FY2016 ACTUAL		FY2017 BUDGET			FY2017 ESTIMATED	 FY2018 APPROVED	CHANGE FY17-FY18
EXPENDITURE SUMMARY								
Compensation Fringe Benefits Operating Expenses Capital Outlay	\$	0 0 1,008,271 192,616	\$	300,000 0 515,000 1,000,000	\$	385,400 0 515,000 1,000,000	\$ 385,400 0 515,000 1,000,000	28.5% 0% 0%
Sub-Total	\$	1,200,887	\$	1,815,000	\$	1,900,400	\$ 1,900,400	4.7%
Recoveries		0		0		0	0	0%
TOTAL	\$	1,200,887	\$	1,815,000	\$	1,900,400	\$ 1,900,400	4.7%

Drug Enforcement And Education

	 FY2016 ACTUAL	 FY2017 BUDGET	 FY2017 ESTIMATED	 FY2018 APPROVED	CHANGE FY17-FY18
BEGINNING FUND BALANCE	\$ 12,323,725	\$ 9,332,825	\$ 12,015,928	\$ 11,065,928	18.6%
REVENUES					
Fines and Forfeitures Interest and Dividends Sale of Property Appropriated Fund Balance Tranfers	\$ 839,469 53,239 382 0 0	\$ 1,450,000 50,000 10,000 305,000 0	\$ 900,000 50,000 400 950,000 0	\$ 900,000 50,000 400 950,000 0	-37.9% 0% -96% 211.5% 0%
TOTAL REVENUES	\$ 893,090	\$ 1,815,000	\$ 1,900,400	\$ 1,900,400	4.7%
EXPENDITURES Compensation Fringe Operating Expenses Capital Outlay	\$ 0 0 709 1,200,178	\$ 300,000 0 515,000 1,000,000	\$ 385,400 0 515,000 1,000,000	\$ 385,400 0 515,000 1,000,000	28.5% 0% 0% 0%
TOTAL EXPENDITURES	\$ 1,200,887	\$ 1,815,000	\$ 1,900,400	\$ 1,900,400	4.7%
EXCESS OF REVENUES OVER EXPENDITURES	\$ (307,797)	\$ 0	\$ 0	\$ 0	0%
OTHER ADJUSTMENTS	\$ 0	\$ (305,000)	\$ (950,000)	\$ (950,000)	211.5%
ENDING FUND BALANCE	\$ 12,015,928	\$ 9,027,825	\$ 11,065,928	\$ 10,115,928	12.1%

POLICE DEPARTMENT – 150

	 FY 2016 ACTUAL		FY 2017 BUDGET	E	FY 2017 STIMATED	Α	FY 2018 PPROVED	CHANGE FY17-FY18	
EXPENDITURE SUMMARY									
Compensation	\$ 2,921,162	\$	3,094,400	\$	2,554,600	\$	2,579,900	-16.6%	
Fringe Benefits	84,875		16,200		14,600		13,400	-17.3%	
Operating Expenses	515,490		528,900		575,900		482,200	-8.8%	
Capital Outlay	98,295		89,400		1,007,700		1,065,300	1091.6%	
TOTAL	\$ 3,619,822	\$	3,728,900	\$	4,152,800	\$	4,140,800	11.0%	

The FY 2018 approved grant budget is \$4,140,800, an increase of 11.0% over the FY 2017 approved budget. This increase is primarily due to an increase in funding through the Urban Areas Security Initiative (UASI) Tactical Equipment award.

STAFF SUMMARY BY DIVISION & GRANT PROGRAM		FY 2017		FY 2018						
	FT	PT	LTGF	FT	PT	LTGF				
Bureau of Support Services										
GOCCP - Gun Offender Registry Project	0	0	0	0	0	0				
Gun Violence Reduction	0	0	0	0	0	0				
NIJ Backlog Reduction	0	0	3	0	0	0				
Vehicle Theft Prevention	0	0	3	0	0	3				
TOTAL	0	0	6	0	0	3				

In FY 2018, funding is provided for three limited term grant funded (LTGF) positions. The staffing level decreases by three positions due to the NIJ Backlog Reduction Grant not providing staffing in FY 2018.

POLICE DEPARTMENT - 150

GRANTS BY DIVISION		FY 2016 ACTUAL		FY 2017 BUDGET	E	FY 2017 STIMATED	A	FY 2018 PPROVED	•	CHANGE (17 - FY18	% CHANGE FY17 - FY18
Bureau of Support Services											,
BYRN Justice Assistance Program- Anti-Gang					•		~	50.000			0.00/
Initiative	\$	47,687	\$	50.000	\$	50,000	\$	50,000	\$	-	0.0%
Badges for Baseball Program		-		7,500		7,500		-		(7,500)	-100.0%
Baltimore/Washington HIDTA		-		-		152,500		152,500		152,500	100.0%
Commercial Vehicle Inspection Program		15,575		25,000		25,000		25,000		-	0.0%
Crime Prevention/Holiday Shopping Foot		-		50,000		50,000		50,000		-	0.0%
Drug Grant		25,021		-		-		-		-	0.0%
Epidemiology of Guns		43,458		-		-		-		-	0.0%
FY11 JAG-PD		77,815		-		-		-		-	0.0%
FY14 RAFIS DNA Backlog		55,498		-		-		-		-	0.0%
FY2015 GOCCP - Gun Offender Registry		5,889		-		-		-		-	0.0%
FY15 DNA Backlog Reduction		203,175		-		-		-		-	0.0%
FY15 Gun Offender Registry		5,889		-		-		-		-	0.0%
FY15 Port Security FEMA		32,718		-		-		-		-	0.0%
Gun Violence Reduction: Commercial		00 705									0.0%
Robberies		29,735		-		-		-		-	0.076
Maryland Cease Fire Council - Gun Violence				20.000		28,200		30,000			0.0%
Reduction Grant		-		30,000		26,200		30,000		-	0.0%
NIJ Forensic Casework DNA Backlog		4 40 000		000 000		474 000		474 200		(00 700)	24 10/
Reduction Infrastructure/Analysis Capacity)		143,390		260,000		171,300		171,300		(88,700)	-34.1%
Paul Coverdell Forensic Sciences Improvement								~~~~~		(00.000)	44.00/
Grant (CFSI)		(104)		51,400		14,200		28,500		(22,900)	-44.6%
School Bus Safety Initiative		13,807		14,000		14,000		14,000		-	0.0%
SOCEM Initiative (Monitoring/Technology											4.00/
Enhancements)		94,000		94,000		98,000		98,000		4,000	4.3%
Traffic Safety Program		237,643		284,000		304,600		284,000		-	0.0%
Target Corporation		15,136				9,500		9,500		9,500	100.0%
Urban Areas Security Initiative (UASI) Tactical		,									
Equipment		-		45,000		410,000		410,000		365,000	811.1%
USDHS-FEMA Port Security Grant		-		165.500		165,500		165.500		-	0.0%
Vehicle Theft Prevention		233,933		330,000		330,000		330,000		-	0.0%
Violent Crime Control and Prevention		2,339,557		2,292,500		2,292,500		2,292,500		-	0.0%
PD Total Grants - Outside Sources	\$	3,619,822	\$	3,698,900	\$	4,122,800	\$	4,110,800	\$	411,900	11.1%
	Ψ	0,010,022	¥	0,000,000	¥	.,	Ŷ	.,	•	,	
Total Transfer from General Fund -	\$	-	\$	30,000	\$	30,000	\$	30,000	\$	-	0.0%
(County Contribution/Cash Match)											
Total Grant Expenditures	\$	3,619,822	\$	3,728,900	\$	4,152,800	\$	4,140,800	\$	411,900	11.0%

BRYNE JUSTICE ASSISTANCE PROGRAM – ANTI-GANG INITIATIVE -- \$50,000

Provides funding to reduce gang activity in Prince George's County.

BALTIMORE/WASHINGTON - HIGH INTENSITY DRUG TRAFFICKING AREA (HIDTA) -- \$152,500

Provides funding to enhance and coordinate America's drug control efforts among Federal, State and local agencies in order to eliminate or reduce drug trafficking.

COMMERICAL VEHICLE INSPECTION PROGRAM -- \$25,000

The Maryland State Highway Administration, Motor Carrier Division provides overtime for officers engaged in traffic enforcement and inspections under the Commercial Vehicle Safety Initiative.

CRIME PREVENTION/HOLIDAY SHOPPING FOOT PATROLS -- \$50,000

The Governor's Office of Crime Control and Prevention through the Byrne Justice Assistance Grant provides overtime reimbursement for police officers in an effort to deter shopping season crime. This program will help decrease crime during the holiday season by providing additional police presence at shopping centers throughout the County.

MARYLAND CEASE FIRE COUNCIL - GUN VIOLENCE REDUCTION GRANT -- \$30,000

The Governor's Office of Crime Control and Prevention provides funding to address gun crime within the County. This grant provides for overtime and equipment.

NATIONAL INSTITUTE OF JUSTICE FORENSIC CASEWORK DNA BACKLOG REDUCTION (INFRASTRUCTURE ANALYSIS CAPACITY) -- \$171,300

National Institute of Justice provides funding to local governments with existing crime laboratories that conduct DNA analysis to handle, screen, and analyze backlogged forensic DNA casework samples, as well as to improve DNA laboratory infrastructure and analysis capacity.

PAUL COVERDELL FORENSIC SCIENCES IMPROVEMENT GRANT -- \$28,500

The Governor's Office of Crime Control and Prevention provides this grant to support the Prince George's County Police Department Forensic Capacity Enhancement Program in developing and implementing strategies specifically intended to increase efficiency in its crime laboratory. This program will enhance its analytical capability, efficiency and closure rate of cases in the controlled substances laboratory by adding state of the art equipment.

SCHOOL BUS SAFETY INITIATIVE -- \$14,000

The Governor's Office of Crime Control and Prevention provides overtime for officers to target drivers who fail to stop for school buses that are loading or unloading students while displaying flashing red lights.

SEX OFFENDERS COMPLIANCE AND ENFORCEMENT INITIATIVE (SOCEM) -- \$98,000

The Governor's Office of Crime Control and Prevention provides funding to support the Department's compliance with State and Federal regulations regarding the mandatory registration of convicted sex offenders that reside in the jurisdiction on the Maryland Sex Offender Registry.

TRAFFIC SAFETY PROGRAM -- \$284,000

The National Highway Traffic Safety Administration awards funding through the Maryland Office of Highway Safety to support reduced motor vehicle collisions, injuries and deaths in Prince George's County through education and enforcement.

TARGET CORPORATION -- \$9,500

Provides funding for crime reduction through the purchase of forensic science equipment.

URBAN AREAS SECURITY INITIATIVE (UASI) TACTICAL EQUIPMENT -- \$410,000

The District of Columbia Homeland Security and Emergency Management Agency provides funding to assist areas that are at high risk for terrorism activity with building capacity to prevent, protect against, mitigate, respond to and recover from acts of terrorism.

UNITED STATES DEPARTMENT OF HOMELAND SECURITY/FEDERAL EMERGENCY MANAGEMENT AGENCY PORT SECURITY GRANT -- \$165,500

The United States Department of Homeland Security/ Federal Emergency Management Agency provides funding to support security activities to implement Area Maritime Transportation Security Plans and facility security plans among port authorities, facility operators, state and local government agencies required to provide port security services.

VEHICLE THEFT PREVENTION -- \$330,000

The Vehicle Theft Prevention Council under the Maryland Department of State Police provides funds to the Auto Crimes Team for the Vehicle Theft Prevention Initiative.

VIOLENT CRIME CONTROL AND PREVENTION -- \$2,292,500

The Governor's Office of Crime Control and Prevention provides funds to effectively address violent crime by creating specialized teams that focus on mission driven enforcement strategies to address violent crime, citizen robberies and gangs.