MISSION AND SERVICES

Mission - The mission of the Office of Homeland Security is to save lives, protect property, assist the public in their time of need and ensure the safety of our first responders through a comprehensive and integrated emergency management system, combined with professional call taking, dispatch, technical and support services. Together, we will serve our community through professional responsiveness, preparation, mitigation and recovery from all emergencies and hazards that may impact our County.

Core Services -

- Preventing and deterring terrorist attacks and protecting against and responding to threats and hazards within the County
- Providing 9-1-1 call center services, including the dispatch of emergency calls to the appropriate public agencies
- Protecting communities by coordinating and integrating all activities necessary to build, sustain and improve the capability to mitigate against, prepare for, respond to and recover from threatened or actual natural disasters

Strategic Focus in FY 2018 -

The agency's top priorities in FY 2018 are:

- Increase emergency communications efficiency through use of state of the art technology and the elimination of calls not related to the dispatch of public safety personnel
- Strengthen emergency management and disaster preparedness efforts for residents, visitors and businesses throughout the four phases of the emergency management cycle: mitigation, preparedness, response and recovery

FY 2018 BUDGET SUMMARY

The FY 2018 approved budget for the Office of Homeland Security is \$34,175,600, an increase of \$5,628,200 or 19.7% over the FY 2017 approved budget.

GENERAL FUNDS

The FY 2018 approved General Fund budget for the Office of Homeland Security is \$31,535,900, an increase of \$5,987,400 or 23.4% over the FY 2017 approved budget.

FY 2017 APPROVED BUDGET	\$25,548,500
Add: Operating - Support the Records Management Maintenance contract	\$4,306,900
Add: Compensation - Salary enhancement for the retention of Emergency Dispatchers	\$638,000
Increase Cost: Compensation - Mandated Salary Requirements	\$551,200
Increase Costs: Fringe benefits - An increase due to compensation adjustments offset by a decrease in the fringe benefit rate from 29.9% to 28.8%.	\$200,700
Increase Cost: Operating - Annual increase in Motorola maintenance contract	\$155,200
Increase Cost: Operating - Increase in telephone expenditures to align with actual expenses	\$108,600
Increase Cost: Operating - Other charges to align with actual expenses	26,800
FY 2018 APPROVED BUDGET	\$31,535,900

GRANT FUNDS

The FY 2018 approved grant budget for the Office of Homeland Security is \$2,639,700, a decrease of \$359,200 or 12.0% under the FY 2017 approved budget. Major sources of funds in the FY 2018 approved budget include:

- Urban Area Security Initiative (UASI) Communications Encryption (MD 5%)
- Urban Area Security Initiative (UASI) Radio Communications Network Fiber Interoperability (MD 5%)

Budgetary Changes –

FY 2017 APPROVED BUDGET	\$2,998,900
Add: New Grant - Interoperability - UASI - Next Generation Study (MD 5%)	\$91,000
Enhance: Existing Program - UASI - Radio Communication Encryption (MD 5%)	\$90,000
Enhance: Existing Program - UASI - Regional Planner	\$6,800
Enhance: Existing Program - UASI - NIMS Compliance Officer	\$1,700
Enhance: Existing Program - UASI Exercise and Training Officer	\$1,700
Reduce: Existing Program - Emergency Management Performance Grant (EMPD)	(400)
Remove: Prior year appropriation - UASI Portable Radios	(90,000)
Remove: Prior year appropriation - UASI - Computer Aide Dispatch and Records Management Systems Equipment grant	(460,000)
FY 2018 APPROVED BUDGET	\$2,639,700

SERVICE DELIVERY PLAN AND PERFORMANCE

GOAL 1 - To provide 9-1-1 call processing within established State goals and to provide timely, effective and efficient public safety dispatch services to ensure the safety of citizens and public safety first responders.

Objective 1.1 - Maintain 97% percent of Fire/EMS calls for service dispatched within	two
minutes.	

Targets	Lo	ng Term Ta	irget Comp	ared with F	Performance	9
Short term: By FY 2018 - 97%	Long term	97.5%	97.2%	97.3%	97.8%	97.8%
Intermediate term: By FY 2020 - 97 %	target (FY 22): 97%					
Long term: By FY 2022 - 97%		FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Estimated	FY 2018 Projected

Trend and Analysis -

Prince George's County's Public Safety Communications 9-1-1 Center is one of the largest and busiest in the region, responsible for answering and processing an average of 5,000 telephone calls per day, or 1.8 million calls per year. Public Safety Communications also dispatches County Police, Fire, EMS, Sheriff and 18 local police departments to over 1.4 million emergency incidents per year.

Since 9-1-1 and dispatch functions are personnel intensive, maintaining appropriate staffing continues to provide the most dramatic impact on the ability to reduce 9-1-1 and dispatch times.

While the goal is to answer and process 9-1-1 calls quickly, there is a need to compassionately gather critical information and provide lifesaving instructions to callers in crisis. The information that is gathered is vital to ensure the appropriate level of help is provided and critical information is passed on to the first responders.

Performance Measures -

Measure Name	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Estimated	FY 2018 Projected
Resources (input)					
Number of 9-1-1 call taker staff	68	65	67	64	65
Number of police and sheriff dispatch staff	42	44	45	49	49
Number of fire and medical dispatch staff	23	23	23	24	24
Workload, Demand and Production (output)					
Number of 9-1-1 calls answered	1,287,749	1,359,022	1,337,014	1,350,000	1,400,000
Number of police and sheriff units dispatched	1,155,954	1,243,791	1,119,880	1,200,000	1,200,000
Number of fire and medical units dispatched	137,300	155,927	163,702	170,974	173,000
Efficiency					
Average number of 9-1-1 calls answered per call taker	18,937.5	20,908.0	19,955.4	21,093.8	21,538.5
Average number of dispatches of police and sheriff units per police and sheriff dispatch staff	27,522.7	28,108.3	24,886.2	24,489.8	24,489.8
Average number of dispatches of fire and medical units per fire and medical dispatch staff	5,969.6	6,658.8	7,117.5	7,123.9	7,208.3
Quality					
Percent of all 9-1-1 calls with an emergency responder dispatched within two minutes	95.1%	93.8%	92.9%	93.2%	93.2%
Impact (outcome)	-	.			
Percent of 9-1-1 calls answered in 10 seconds	84.6%	79.2%	78.0%	73.0%	75.0%
Percent of all 9-1-1 Fire/EMS calls with an emergency responder dispatched within two minutes	97.5%	97.2%	97.3%	97.8%	97.8%

FY 2015 Actuals have been restated.

Strategies to Accomplish the Objective -

- Strategy 1.1.1 Reduce calls that are not related to the dispatch of public safety personnel by public education, use of technology and use of a non-emergency and non-public safety telephone line
- Strategy 1.1.2 Examine potential changes to internal processes and procedures for 9-1-1 call processing
- Strategy 1.1.3 Explore the option of a direct entry of alarm calls by alarm companies
- Strategy 1.1.4 Increase the percentage of service requests that are resolved

Objective 1.2 - In Targets		X			Performan	
Short term: By FY 2018 - 92%	Long term target (FY 22): 94%	84.6%	79.2%	78.0%	73.0%	75.0%
Intermediate term: By FY 2020 - 92%						
Long term: By FY 2022 - 94%		FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Estimated	FY 2018 Projected

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Trend and Analysis -

Public Safety Communications works diligently to ensure compliance with the requirements of the State of Maryland mandate as described in COMAR, Title 12, Subtitle 11, Chapter 03. This regulation requires Prince George's County's 9-1-1 Center to have "a sufficient number of call takers and equipment to consistently answer incoming calls on a daily average of ten (10) seconds or less." The State distributes approximately \$6 million dollars in 9-1-1 surcharge fees to Prince George's County per year in support of 9-1-1 functions and to ensure funding for adequate staffing levels to meet this mandate. This year the agency worked to hire, train, manage and implement technology to improve the 9-1-1 call answer times to meet the State mandate of 10 seconds or less.

Performance Measures -

Please see Performance Measures for Objective 1.1 above.

Strategies to Accomplish the Objective -

Please see Strategies for Objective 1.1 above

GOAL 2 - To strengthen emergency management and disaster preparedness throughout the County.

Objective 2.1 - Increase the number of residents, visitors and businesses with emergency preparedness awareness.

Targets	Long Term Target Compared with Performance									
Short term: By FY 2018 - 13%	Long term target (FY									
Intermediate term: By FY 2020 - 33%	22):́ 46̂%	10%	11%	13%	13%	13%				
Long term: By FY 2022 - 46%		FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Estimated	FY 2018 Projected				

Trend and Analysis -

The Office of Emergency Management (OEM) provides a comprehensive and integrated emergency management program that coordinates community resources to protect lives, property and the environment through mitigation, preparedness, response and recovery from all natural and man-made hazards that may impact the County. To accomplish this OEM provides

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preparedness initiatives through exercises, training, planning and outreach to residents, local and municipal governments, volunteers and businesses throughout the County. OEM plans to conduct five tabletop and full-scale exercises throughout the County annually.

Performance Measures -

Measure Name	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Estimated	FY 2018 Projected
Resources (input)					
Number of emergency management staff	13	13	13	13	15
Workload, Demand and Production (output)					
Number of emergency preparedness classes taught	13	96	17	50	55
Number of tabletop and full scale exercises hosted by Office of Emergency Management	1	3	12	1	2
Number of Alert Prince George's subscribers	4,179	5,223	5,900	5,300	5,500
Efficiency					
Average cost per class	\$0	\$2,106	\$4,853	\$1,650	\$1,500
Quality					
Number of Office of Emergency Management staff certified	13	13	13	13	15
Impact (outcome)					
Percent of residents, visitors and businesses with emergency preparedness training	10%	11%	13%	13%	13%

Strategies to Accomplish the Objective -

- Strategy 2.1.1 Maintain public education and outreach to various citizen groups by providing numerous programs, increasing the number of partners promoting preparedness and continuing annual preparedness events
- Strategy 2.1.2 Enhance communications equity by distributing printed materials, updating information on the OEM Web site and translating preparedness guides into targeted languages
- Strategy 2.1.3 Conduct emergency preparedness drills and exercises with nongovernmental organizations and businesses

Objective 2.2 - Increase the number of county government personnel with specialized preparedness training.

Targets	Long Term Target Compared with Performance									
Chart to way	Long term target (FY									
Short term: By FY 2018 - 53%	22): 85%	48.0%	50.0%	51.0%	53.0%	53.0%				
Intermediate term: By FY 2020 - 65%										
Long term: By FY 2022 - 85%		FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Estimated	FY 2018 Projected				

Trend and Analysis -

Although 100% of County agencies have completed Continuity of Operations Plans (COOP), only 50% of all county personnel have specialized preparedness training. OEM conducts numerous

exercises and training sessions throughout the County to educate personnel in emergency preparedness.

Performance Measures -

Measure Name	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Estimated	FY 2018 Projected
Resources (input)					
Number of emergency management staff	13	13	13	13	15
Workload, Demand and Production (output)					
Number of emergency preparedness drills and exercises for employees	2	0	5	16	16
Number of activations for the Emergency Operations Center (EOC)	5	3	4	10	10
Number of County employee training classes per month	1	4	2	2	2
Efficiency and Quality					
Percent of agencies with an approved COOP, Emergency Operations Plan (EOP) and other emergency preparedness plans on file	100%	100%	86%	86%	86%
Percent of agencies with an agency specific plan on file	100%	100%	88%	88%	88%
Impact (outcome)					
Percent of County personnel with enhanced emergency preparedness	48%	50%	51%	53%	53%

Strategies to Accomplish the Objective -

- Strategy 2.2.1 Identify and train elected officials, County personnel, quasi-governmental personnel and EOC representatives requiring preparedness training
- Strategy 2.2.2 Conduct emergency preparedness drills and exercises
- Strategy 2.2.3 Provide training, direction and coordination on updating and/or developing emergency preparedness plans to include Threat & Hazard Assessment, COOP and EOP

FY 2017 Key Accomplishments

- Successful launch of the new 9-1-1 Call Processing System at the Anchor Street Back-Up Center. This new system is compatible with Text-to-9-1-1 functionality and is Next Generation 9-1-1 (NG9-1-1) ready.
- Implementation of a Dispatch Quality Assurance Program for Public Safety Communications.
- Published multilingual (English, Spanish, and Sign Language) individual, family and business
 resources to increase understanding of emergency management and disaster preparedness.
- Increased strategic outreach efforts to visitors, residents and personnel through trainings, conferences, social media campaigns, an Open House event and targeted outreach to businesses.

ORGANIZATIONAL CHART



	FY2016 ACTUAL	FY2017 BUDGET	FY2017 ESTIMATED	FY2018 APPROVED	CHANGE FY17-FY18
TOTAL EXPENDITURES	\$ 26,926,666	\$ 28,547,400	\$ 28,535,400	\$ 34,175,600	19.7%
EXPENDITURE DETAIL					
Administration Public Safety Communications Emergency Management Operations	1,205,483 23,183,942 585,220	1,180,800 23,637,500 730,200	1,204,200 23,869,900 821,700	1,400,100 29,344,800 791,000	18.6% 24.1% 8.3%
Grants	1,953,873	2,998,900	2,639,600	2,639,700	-12%
Recoveries	(1,852)	0	0	0	0%
TOTAL	\$ 26,926,666	\$ 28,547,400	\$ 28,535,400	\$ 34,175,600	19.7%
SOURCES OF FUNDS					
General Fund	\$ 24,972,793	\$ 25,548,500	\$ 25,895,800	\$ 31,535,900	23.4%
Other County Operating Funds:					
Grants	1,953,873	2,998,900	2,639,600	2,639,700	-12%
TOTAL	\$ 26,926,666	\$ 28,547,400	\$ 28,535,400	\$ 34,175,600	19.7%

FY2018 SOURCES OF FUNDS

The majority of the agency's funding is derived from the County's General Fund.



	FY2016 BUDGET	FY2017 BUDGET	FY2018 APPROVED	CHANGE FY17-FY18
GENERAL FUND STAFF				
Full Time - Civilian	211	215	216	1
Full Time - Sworn	0	0	0	0
Part Time	1	1	1	0
Limited Term	0	0	0	0
OTHER STAFF				
Full Time - Civilian	0	0	0	0
Full Time - Sworn	0	0	0	0
Part Time	2	0	0	0
Limited Term Grant Funded	10	10	10	0
TOTAL				
Full Time - Civilian	211	215	216	1
Full Time - Sworn	0	0	0	0
Part Time	3	1	1	0
Limited Term	10	10	10	0

POSITIONS BY CATEGORY	FULL TIME	PART TIME	LIMITED TERM	
Administrative Assistants	10	0	0	
Administrative Specialists	5	1	0	
Administrative Support	6	0	10	
Emergency Dispatch Aides	64	0	0	
Emergency Dispatchers	102	0	0	
Emergency Dispatch Supervisor	13	0	0	
Technical Support	12	0	0	
Director	1	0	0	
Deputy Director	3	0	0	
TOTAL	216	1	10	



The agency's expenditures increased 4.9% from FY 2014 to FY 2016. This increase was primarily driven by operating expenditures. The FY 2018 approved budget is 23.4% more than the FY 2017 budget mainly due to operating contracts.



The agency's authorized staffing complement increased by four positions from FY 2014 to FY 2017. This increase is due to additional dispatchers. The FY 2018 approved staffing complement will increase by one Deputy Director position .

	FY2016 ACTUAL		FY2017 BUDGET		FY2017 ESTIMATED	 FY2018 APPROVED	CHANGE FY17-FY18
EXPENDITURE SUMMARY							
Compensation Fringe Benefits Operating Expenses Capital Outlay	\$ 13,016,351 3,630,819 8,327,475 0	\$	12,884,800 3,852,600 8,811,100 0		13,102,200 3,718,000 8,992,700 82,900	\$ 14,074,000 4,053,300 13,408,600 0	9.2% 5.2% 52.2% 0%
	\$ 24,974,645	\$	25,548,500	\$	25,895,800	\$ 31,535,900	23.4%
Recoveries	 (1,852)		0		0	 0	0%
TOTAL	\$ 24,972,793	\$	25,548,500	\$	25,895,800	\$ 31,535,900	23.4%
STAFF	 						
Full Time - Civilian Full Time - Sworn Part Time Limited Term		- - - -		215 0 1 0	- - -	216 0 1 0	0.5% 0% 0% 0%

In FY 2018, compensation expenditures increase 9.2% over the FY 2017 budget due to salary enhancements to support the retention of staff and funded vacancies. Compensation includes funding for 216 full-time positions. Fringe benefit expenditures increase 5.2% to align with compensation adjustments.

Operating expenditures increase 52.2% over the FY 2017 budget due to the first year of the Records Management Maintenance contract.

MAJOR OPERATING EX FY2018	PEND	ITURES
Operational Contracts	\$	10,119,60
		0
Telephones	\$	1,100,000
Data-Voice Communication	\$	985,000
Office and Building Rental/Lease	\$	504,000
Utilities	\$	200,000



ADMINISTRATION - 01

The Administration Office is responsible for the overall management, coordination and direction of the Office of Homeland Security.

Division Summary:

In FY 2018, compensation expenditures increase 18.9% due to salary adjustments for staff and the addition of a Deputy Director position added to the complement. Fringe benefit expenditures increase 48% to align with actual expenses and compensation adjustments.

Operating expenditures decrease 3.6% under the FY 2017 budget due to equipment repair costs.

	FY2016 ACTUAL		FY2017 BUDGET		FY2017 ESTIMATED	FY2018 APPROVED	CHANGE FY17-FY18
EXPENDITURE SUMMARY							
Compensation Fringe Benefits Operating Expenses Capital Outlay	\$ 731,108 219,530 254,845 0	\$	739,400 184,200 257,200 0	\$	732,600 214,000 257,600 0	\$ 879,400 272,700 248,000 0	18.9% 48% -3.6% 0%
Sub-Total	\$ 1,205,483	\$	1,180,800	\$	1,204,200	\$ 1,400,100	18.6%
Recoveries	 (360)		0		0	 0	0%
TOTAL	\$ 1,205,123	\$	1,180,800	\$	1,204,200	\$ 1,400,100	18.6%
STAFF							
Full Time - Civilian Full Time - Sworn Part Time Limited Term		- - -		10 0 0 0	- - -	11 0 0 0	10% 0% 0% 0%

PUBLIC SAFETY COMMUNICATIONS - 02

The Public Safety Communications Division is primarily responsible for the 9-1-1 center and the support of certain public safety technology. The 9-1-1 center provides emergency call services to citizens and dispatch services to the appropriate public safety agencies.

The division also supports certain public safety technology systems including radio communications equipment, in-car cameras and the mobile data computer information system (MDCIS) maintenance.

Division Summary:

In FY 2018, compensation expenditures increase 8.7% over the FY 2017 budget due to salary adjustments for staff and funding to support the retention of emergency dispatchers. Fringe benefit expenditures increase 3.1% over the FY 2017 budget to align with the compensation adjustments.

Operating expenditures increase 53.9% over the FY 2017 budget due to the first year of the Records Management maintenance contract.

	 FY2016 ACTUAL		FY2017 BUDGET		FY2017 ESTIMATED	 FY2018 APPROVED	CHANGE FY17-FY18
EXPENDITURE SUMMARY							
Compensation Fringe Benefits Operating Expenses Capital Outlay	\$ 11,848,905 3,304,730 8,030,307 0	\$	11,587,800 3,518,300 8,531,400 0	\$	11,831,800 3,353,900 8,684,200 0	\$ 12,592,300 3,626,100 13,126,400 0	8.7% 3.1% 53.9% 0%
Sub-Total	\$ 23,183,942	\$	23,637,500	\$	23,869,900	\$ 29,344,800	24.1%
Recoveries	(1,492)		0		0	0	0%
TOTAL	\$ 23,182,450	\$	23,637,500	\$	23,869,900	\$ 29,344,800	24.1%
STAFF	 					 	
Full Time - Civilian Full Time - Sworn Part Time Limited Term		- - -		200 0 1 0	- - -	200 0 1 0	0% 0% 0%

EMERGENCY MANAGEMENT OPERATIONS - 03

The Emergency Management Operations Division is responsible for the County's emergency and disaster preparation and coordination of public safety agencies.

Division Summary:

In FY 2018, compensation expenditures increase 8.0% over the FY 2017 budget due to salary adjustments for staff. Fringe benefit expenditures increase 2.9% over the FY 2017 budget to align with compensation adjustments.

Operating expenditures increase 52% due to an increase in telephone costs to support daily operations.

	FY2016 ACTUAL	FY2017 BUDGET			FY2017 ESTIMATED	 FY2018 APPROVED	CHANGE FY17-FY18
EXPENDITURE SUMMARY							
Compensation Fringe Benefits Operating Expenses Capital Outlay	\$ 436,338 106,559 42,323 0	\$	557,600 150,100 22,500 0	\$	537,800 150,100 50,900 82,900	\$ 602,300 154,500 34,200 0	8% 2.9% 52% 0%
Sub-Total	\$ 585,220	\$	730,200	\$	821,700	\$ 791,000	8.3%
Recoveries	0		0		0	0	0%
TOTAL	\$ 585,220	\$	730,200	\$	821,700	\$ 791,000	8.3%
STAFF						 	
Full Time - Civilian Full Time - Sworn Part Time Limited Term		- - -		5 0 0 0	-	5 0 0 0	0% 0% 0%

	FY 2016 ACTUAL	 FY 2017 BUDGET	FY 2017 STIMATED	Α	FY 2018 PPROVED	CHANGE FY17-FY18
EXPENDITURE SUMMARY						
Compensation	\$ 614,495	\$ 734,300	\$ 801,600	\$	801,600	9.2%
Fringe Benefits	62,580	95,300	94,600		94,600	-0.7%
Operating Expenses	1,370,274	765,800	1,022,600		1,047,700	36.8%
Capital Outlay	(93,476)	1,403,500	720,800		695,800	-50.4%
TOTAL	\$ 1,953,873	\$ 2,998,900	\$ 2,639,600	\$	2,639,700	-12.0%

In FY 2018, the approved grant budget is \$2,639,700, a decrease of 12.0% under the FY 2017 budget. Major changes in the FY 2018 budget include the elimination of the UASI - Computer Aide Design and Records Management System Equipment awards.

STAFF SUMMARY BY DIVISION & GRANT PROGRAM		FY 2017		FY 2018						
	FT	PT	LTGF	FT	PT	LTGF				
Emergency Management Operations										
State Homeland Security Grant Program										
(MEMA)	0	0	2	0	0	2				
UASI-Exercise and Training Officer	0	0	1	0	0	1				
UASI-NIMS Compliance	0	0	1	0	0	1				
UASI-Regional Planner	0	0	5	0	0	5				
UASI Volunteer and CCP	0	0	1	0	0	1				
Sub-Total	0	0	10	0	0	10				
TOTAL	0	0	10	0	0	10				

In FY 2018, funding is provided for ten limited term grant funded (LTGF) positions.

Λ.	CTUAL		BUDGET	E	FY 2017 STIMATED		FY 2018 PPROVED		CHANGE (17 - FY18	% CHANGE FY17 - FY18
A	UTUAL		DUDGET	E		~			17 - 1 110	
~	050 700	~	202 500	¢	202.000	¢	202 400	e	(400)	-0.1%
\$	•	\$		\$	•	Ф		Ф	(400)	
	311,201		384,600						-	0.0%
	41,490		126,600		128,300		128,300		1,700	1.3%
	-		-		91,000		91,000		91,000	100.0%
	116,576		126,600		128,300		128,300		1,700	1.3%
	-		410,000		500,000		500,000		90,000	22.0%
	325,611		500,000		500,000		500,000		-	0.0%
	50,186		90,000		-		-		(90,000)	-100.0%
	408,757		460,000		-		-		(460,000)	-100.0%
	279,292		356,100		362,900		362,900		6,800	1.9%
			241,500		241,500		241,500		-	0.0%
\$		\$		\$		\$	2,639,700	\$	(359,200)	-12.0%
\$	1,953,873	\$	2,998,900	\$	2,639,600	\$	2,639,700	\$	(359,200)	-12.0%
\$	-	\$		\$	-	\$	-	\$	-	0.0%
•	4 052 972	¢	2 008 000	¢	2 630 600	¢	2 639 700	¢	(359 200)	-12.0%
	\$	\$ 253,798 311,201 41,490 - 116,576 325,611 50,186 408,757 279,292 166,962 \$ 1,953,873 \$ 1,953,873 \$	\$ 253,798 \$ 311,201 41,490 - 116,576 - 325,611 50,186 408,757 279,292 166,962 \$ 1,953,873 \$ \$ 1,953,873 \$ \$ 1,953,873 \$	\$ 253,798 \$ 303,500 311,201 384,600 41,490 126,600 - - 116,576 126,600 - 410,000 325,611 500,000 50,186 90,000 408,757 460,000 279,292 356,100 166,962 241,500 \$ 1,953,873 \$ 2,998,900 \$ - \$ - \$	\$ 253,798 \$ 303,500 \$ 311,201 384,600 41,490 126,600 41,490 126,600 - - 116,576 126,600 - - 116,576 126,600 - - 325,611 500,000 - 410,000 325,611 500,000 279,292 356,100 166,962 241,500 * \$ 1,953,873 \$ 2,998,900 \$ \$ - \$ - \$	\$ 253,798 \$ 303,500 \$ 303,000 311,201 384,600 384,600 41,490 126,600 128,300 - - 91,000 116,576 126,600 128,300 - - 91,000 116,576 126,600 128,300 - 410,000 500,000 325,611 500,000 - 408,757 460,000 - 279,292 356,100 362,900 166,962 241,500 241,500 \$ 1,953,873 2,998,900 \$ 2,639,600 \$ 1,953,873 2,998,900 \$ 2,639,600 \$ - \$ - \$ -	\$ 253,798 \$ 303,500 \$ 303,000 \$ 311,201 \$ 311,201 384,600 384,600 \$ 41,490 \$ 41,490 126,600 128,300 - - 91,000 116,576 126,600 128,300 - - 91,000 325,611 500,000 500,000 50,186 90,000 - 279,292 356,100 362,900 166,962 241,500 241,500 \$ 1,953,873 2,998,900 \$ 2,639,600 \$ 1,953,873 2,998,900 \$ 2,639,600 \$ - \$ - \$ -	\$ 253,798 \$ 303,500 \$ 303,000 \$ 303,100 311,201 384,600 384,600 384,600 41,490 126,600 128,300 128,300 - - 91,000 91,000 116,576 126,600 128,300 128,300 - - 91,000 500,000 325,611 500,000 500,000 500,000 50,186 90,000 - - 279,292 356,100 362,900 362,900 166,962 241,500 241,500 241,500 \$ 1,953,873 2,998,900 2,639,600 \$ 2,639,700 \$. - \$. \$. \$.	\$ 253,798 \$ 303,500 \$ 303,000 \$ 303,100 \$ 303,100 \$ 311,201 384,600 384,600 384,600 384,600 \$ 41,490 126,600 128,300 128,300 128,300 \$ - - 91,000 91,000 116,576 126,600 128,300 128,300 \$ - - 91,000 500,000 500,000 500,000 500,000 \$ 325,611 500,000 500,000 500,000 500,000 500,000 \$ 325,611 500,000 500,000 - - - \$ 279,292 356,100 362,900 362,900 362,900 362,900 \$ 1,953,873 \$ 2,998,900 \$ 2,639,600 \$ 2,639,700 \$ \$ 1,953,873 \$ 2,998,900 \$ 2,639,600 \$ 2,639,700 \$ \$. \$. \$. \$. \$. \$. \$.	\$ 253,798 \$ 303,500 \$ 303,000 \$ 303,100 \$ (400) 311,201 384,600 384,600 384,600 -41,490 126,600 128,300 128,300 1,700 - - 91,000 91,000 91,000 116,576 126,600 128,300 128,300 1,700 - - 91,000 91,000 116,576 126,600 128,300 128,300 1,700 - - 91,000 90,000 325,611 500,000 500,000 500,000 - - (90,000) 325,611 500,000 500,000 - - (90,000) 325,611 500,000 500,000 - - (90,000) 325,611 500,000 500,000 - - (90,000) 325,611 500,000 500,000 - - (90,000) 325,611 500,000 500,000 - - (90,000) 325,611 500,000 500,000 - - (90,000) 325,611 500,000 500,000 - - (90,000) 279,292 356,100 362,900 362,900 6,800 - (460,000) 279,292 356,100 362,900 241,500 241,500 - - \$ 1,953,873 \$ 2,998,900 \$ 2,639,600 \$ 2,639,700 \$ (359,200) \$ - \$ 1,953,873 \$ 2,998,900 \$ 2,639,600 \$ 2,639,700 \$ (359,200) \$ - \$ - \$ - \$ - \$ - - - -

EMERGENCY MANAGEMENT PERFORMANCE GRANT (EMPG) -- \$303,100

The Maryland Emergency Management Agency provides funding to develop and enhance local emergency management capacity.

STATE HOMELAND SECURITY GRANT (MEMA) -- \$384,600

The Maryland Emergency Management Agency provides funding to enhance the County's ability to prevent, deter, respond to and recover from threats and incidents of terrorism.

URBAN AREAS SECURITY INITIATIVE (UASI)-EXERCISE AND TRAINING OFFICER -- \$128,300

The U.S. Department of Homeland Security provides funding for a dedicated project manager to plan and coordinate Homeland Security training exercises.

URBAN AREAS SECURITY INITIATIVE (UASI) - INTEROPERABILITY – NEXT GENERATION STUDY (MD 5%) -- \$91,000

Funding provided to update 911 Infrastructure for an increasingly technologically advanced society that offers futuristic capabilities.

URBAN AREAS SECURITY INITIATIVE (UASI)-NATIONAL INCIDENT MANAGEMENT SYSTEMS-NIMS COMPLIANCE -- \$128,300

The U.S. Department of Homeland Security provides funding for a dedicated project manager to plan and coordinate Homeland Security training exercises.

URBAN AREAS SECURITY INTIATIVE (UASI)-RADIO COMMUNICATIONS ENCRYPTION (MD 5%) -- \$500,000

The U.S. Department of Homeland Security provides funding to purchase software enhancement for radio encryption.

URBAN AREAS SECURITY INTIATIVE (UASI)-RADIO COMMUNICATIONS NETWORK FIBER INTEROPERABILITY (MD 5%) -- \$500,000

The U.S. Department of Homeland Security provides funding for fiber installation that will allow integrated radio communications using the County network reducing the need for duplication of radio communications capability.

URBAN AREAS SECURITY INITIATIVE (UASI)-REGIONAL PLANNER -- \$362,900

The U.S. Department of Homeland Security provides funding for Regional Planners to ensure coordinated capacity enabling enhanced operational response capabilities to recover from regional disasters and emergencies.

URBAN AREAS SECURITY INITIATIVE (UASI)-VOLUNTEER AND CITIZEN CORP -- \$241,500 The U.S. Department of Homeland Security provides funding to educate, train and prepare citizens and communities for real world disasters.